

LEEDS HEALTH & SOCIAL CARE TRANSFORMATION PROGRAMME

Programme Overview

WHAT IS THE PROGRAMME DESIGNED TO ACHIEVE?

The Leeds Transformation Programme is a city-wide agreement between Health and Social Care partners to work together to deliver the challenges ahead, including increasing quality and innovation and productivity. It is designed to bring key organisations together on this important task; to ensure their full engagement in identifying and delivering the most appropriate solutions to sustain quality while substantially reducing the overall cost in the Leeds health and social care economy by the end of 2014.

In parallel, the city is moving to a new model of health and social care as a result of the national reforms for the NHS and local authority, where we need to focus even further on:

- ❑ Improving the health and well being of people in our communities
- ❑ Reducing health inequalities and social exclusion
- ❑ Improving health and social outcomes through our services
- ❑ Achieving savings and cost reductions
- ❑ Implementing efficiencies to help meet increasing demand

The programme will be delivered in a constrained financial environment and at the same time needs to ensure that we respond successfully to increasing demands on services.

Demand is growing because of a continued increase in the proportion of people aged over 65 and, in particular over 85 years; new developments in health and care interventions; and trends in 'lifestyle' challenges such as obesity, exercise, smoking, teenage pregnancy and drug and alcohol dependency.

To ensure we can rise to these challenges successfully, we need to fundamentally reshape the way in which health and social care services are delivered in partnership with the people of Leeds.

Through the Transformation Programme, public sector organisations in the city will work, together with third sector colleagues, to pool resources, support integration and deliver services tailored around the needs of individuals and local communities.

The Programme is the means by which, together, we will drive and deliver the transformation of health and social care services with the people of Leeds.

WHICH ORGANISATIONS ARE INVOLVED?

The Programme is being led by NHS Leeds, which has the legal responsibility for improving health across the city. Therefore, the organisations listed below are key partners in the programme and have a seat on the Transformation Board which guides this work:

- NHS Leeds
- Leeds City Council
- Local GP Commissioners

- Leeds Teaching Hospitals NHS Trust
- Leeds Partnerships NHS Foundation Trust
- Leeds Community Health services

The Transformation board is chaired by John Lawler, Chief Executive of NHS Leeds.

WHAT WILL BE THE BENEFITS FOR LOCAL PEOPLE?

Programme success will mean the following benefits will be achieved for the people of Leeds:

- the large number of local people who receive both health and social care services will benefit from more integrated services which are tailored to their needs
- a continued strong focus on quality and safety
- more health and care services delivered in the community and closer to people's homes, when and where appropriate
- front line health and social care services better able to respond to increasing demand through a strong focus on increased productivity and the smarter use of technology in key areas
- tax payers money will be spent in more effective and targeted ways to better meet the needs of individuals and local communities
- local people will be supported to remain independent longer and empowered to take greater personal responsibility for their health and wellbeing.

HOW DO WE INTEND TO WORK TOGETHER?

The Transformation Programme builds upon all the existing improvement work that is going on within the health and social care settings around the city. Things will be done once and well - so if an idea is working in one team, we will extend that idea across into other organisations. To deliver these improvements, all the partners have agreed to use this set of principles to guide collaborative working:

1. Commission and develop services that are based around the needs of the people of Leeds and their communities rather than the needs of the organisations;
2. Look at the totality of investment and resources available to public bodies concerned with health and social care in localities and how these could be better utilised to meet community needs and increasing demands for services;
3. Develop a shared approach to managing the risks and sharing the rewards from designing better ways of delivering services to communities in Leeds and not seek to move costs from one organisation to another;
4. As part of the approach to governance, include an assessment of the impact of proposals to achieve efficiencies within and across individual organisations on others
5. Reduce barriers for all people within communities in Leeds to accessing services and reduce the number of unnecessary or repeat contacts that people need to have with the organisations by increasingly getting it 'right first time'.